



Presentation to National Waterways Conference, Inc. 2019 Legislative Summit

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U.S. Army Corps of Engineers

05 March 2019

***World-Class Delivery...
Real-World Impact!***



**US Army Corps
of Engineers**



U.S. ARMY



Civil Works Leadership (as of March 2019)



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LTG Todd Semonite, PE
Chief of Engineers and CG USACE



Hon R.D. James
ASA(CW)



Hon Ryan Fisher
Principal Deputy



Joe Benz
DASA, M&B



David Leach
DASA, PPR



Deana Funderburk
DASA, Policy &
Legislation

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MG Scott Spellmon, PMP
DCG, Civil & Emergency Opns



James Dalton, PE, SES
Director, Civil Works



Ray Alexander, PE
Director, Contingency Opns



Dr. Larry McCallister, PE, SES
Chief, Engineering and
Construction



Tom Smith, PE, SES
Chief, Ops/Reg



Eric Bush
Acting Chief, Plans/Policy



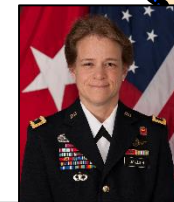
Eddie Belk, PE, SES
Chief, Programs

Other Senior Leaders:
MG Mike Wehr-DCOE
David Cooper-Chief Counsel
Chris Gatz-A/IIS
Karen Baker-Environmental
Dr. David Pittman-ERDC
BG Michael Hoskins-A/DOC
Dr. Joe Manous-Dir IWR



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CIVIL WORKS REGIONAL LEADERSHIP





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OUR CURRENT MISSION SET



DA



The Engineer Regiment
90,000 members of the Total Engineer Force



DA MILCON and Installation Support
\$8.4B / 3 million service men and women / 287 Installations



Civil Works
\$7B / ~1,000 projects to maintain waterways / protect environment
\$17.4B Disaster Supplemental & Trump Infrastructure

*Relied upon to deliver a massive **\$48.4 B** portfolio of programs, projects, and support for others.*

DoD



COCOM Support
110 countries / \$10B to COCOMS and Interagency



Missile Defense Agency
5 critical projects / \$875M / Romania, Poland, Alaska



USAF / USN / DHA / DLA
\$9.B installation infrastructure for DoD and Sister Services



DOD/AF/Army/EPA/DOE
\$1.5B in national environmental cleanup

IIS



CBP Southwest Border
Advise, design and construct 13 projects worth \$1.9B



Veterans Affairs Program
Design and construct 15 medical facilities valued at \$7.3B



Mosul Dam
Rehab for DoS and train Iraqis; Mitigates risk for 3.9 million Iraqis and \$20B economic loss



Natural Disaster Response
\$4.5B in support of federal response to disasters in CA, TX, FL, PR, USVI



REVOLUTIONIZE USACE CIVIL WORKS



THREE OBJECTIVES

Accelerate Project Delivery

Transform Project Financing and Budgeting

Improve Permitting and Regulation Reform

DESIRED END STATE

Start and finish projects faster

New tools to more efficiently and effectively deliver projects

Streamlined permit processes and elimination of duplicative reviews to expedite delivery of projects



Accelerate Project Delivery

Accomplishments to Date:

▪ **Project Delivery:**

- ✓ Established accelerated schedules for emergency supplemental projects
- ✓ Streamlined contracting processes (e.g. Increased threshold for certain contract consolidations)

▪ **Risk Informed Decision Making and Delegations of Authority:**

- ✓ Modifications to completed Civil Works projects (Section 408)
- ✓ Design and Construction deficiencies <\$500K

Key Actions In Progress:

Execution of Authorized Projects by Non-Federal Sponsors:

- Developing guidance per WRDA to allow potential credit for reimbursement of the Federal share.
- Developing guidance on recent WRDA amendment that negates Federal permit requirement when a non-Federal interest constructs a USACE project under certain conditions.

- Continued Streamlining Acquisition:** Identify and implement additional acquisition changes to support accelerated project delivery.



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REVOLUTIONIZE USACE CIVIL WORKS



Transform Project Financing and Budgeting

Accomplishments to Date:

- **P3 Policy:**
 - ✓ Policy from ASA(CW) issued Sep 2018, CW Guidance issued Jan 2019
 - ✓ Public Request for Information – Feb 2019
- **WIFA Loans:**
 - ✓ MOU with EPA to share resources and experience
 - ✓ Developed program plan consistent with OMB A-129 and A-11
- **Civil Works Budgeting:**
 - ✓ Developed draft metrics that increase leveraging of Federal funds

Key Actions In Progress:

- P3 Request for Information** (due 2 April 2019)
- WIFIA:**
 - Finalize credit subsidy model
 - Development of program structure and rules (spring 2019)
- Civil Works Budgeting:**
 - Finalize, develop justification and support for new multi-year budget approach



Improve Permitting and Regulation Reform

Accomplishments to Date:

- ✓ Streamlined permission requests to modify Civil Works projects (Section 408)
- ✓ Alignment of Section 404/10/103 and 408 Programs
- ✓ Lead District policy for projects that span multiple districts
- ✓ Improved Public Access to Tracking Systems
- ✓ Mitigation - Regulatory Guidance Letter on removal of obsolete structures
- ✓ One Federal Decision Implementation Guidance
- ✓ Guidance for State Assumption under Section 404(g)
- ✓ Regulation Reform – reviewed 53 regulations

Key Actions In Progress:

- ❑ **Mitigation:** Revise 2008 Mitigation Rule to streamline third party mitigation process/approvals
- ❑ **Tracking Systems:** Establish public website to view status of permit applications
- ❑ **Nationwide Permits:** Streamline processes & pre-construction notification reqs.
- ❑ **Civil Works Projects:** Eliminate duplicative reviews for authorized Civil Works projects undertaken by non-Federal interests
- ❑ **Regulation Reform:** Continue working efforts to repeal, replace, or modify regulations



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CLOSING THOUGHTS



- ✓ This is a time of great opportunity, and failure is not an option
- ✓ USACE is committed to participating fully in all Administration initiatives to streamline process and more efficiently and effectively deliver water resource solutions for the Nation
- ✓ Effective reform requires legislative, policy, regulation, process, and culture change. USACE will continue to identify legislative, policy, and regulation reforms, to the Congress and Administration, that will assist in project delivery.
- ✓ We are working to address internal organizational process and cultural impediments necessary to remain relevant in the future. We must think differently about our role and responsibilities.
- ✓ Our ability to deliver rests on great leadership (we have), a streamlined environmental review process (in the works), National priorities and reliable funding (we do not have)
- ✓ Addressing the Nation's Infrastructure Investment Gap must be a shared Federal, State and Local Responsibility.
- ✓ The Corps doesn't deliver anything by itself... critical that we not lose focus on our partners, stakeholders, and our commitments



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Thank You & Questions

